

## Investor Presentation

January 2025



## **Forward-looking and Cautionary Statements**

Certain statements in this Presentation concerning our future growth prospects are forward-looking statements, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in IT services including those factors which may affect our cost advantage, our revenues highly dependent on customers located in the United States, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, industry segment concentration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks or system failures, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, concentration of major operations of the Company in one city, withdrawal of governmental fiscal incentives, political instability and regional conflicts, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. The Company may, from time to time, make additional written and oral forward-looking statements, including statements contained in the Company's filings with the Stock Exchanges and our reports to shareholders. The Company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the Company.



## We are Persistent

Al-led, Platform-driven Digital Engineering & Enterprise Modernization partner

\$360.2M

FY25 Q3 Revenue

+19.9% YoY

\$1,430.7M

TTM ACV Bookings

\$1,344.8M

TTM Revenue

+17.0% YoY

\$11.8B\*

Market Capitalization

14.9%

**EBIT Margin** 

+25.5% YoY

23,941

**Employees** 

1 USD = INR 85.61 | \* Market cap as on December 31, 2024



## Our journey over 34+ years infused with Cloud, Data, and Al...

## First Orbit

1990 - 2001

- Company inception
- 2000 Intel IA 64 investment

## **Second Orbit**

2001 - 2008

- Category leadership for outsourced product development
- 2005 Investmentby Norwest &Gabriel Ventures

## Third Orbit

2008 - 2016

- Offering expansion to full product lifecycle
- 2010 Persistent IPO; 93x oversubscribed

## Fourth Orbit

2016 - 2019

- Catching the early wave of Digital Transformation
- Enterprise customer segment expansion

## Fifth Orbit

2019 - 2023

- Strong positioning as a global Digital Engineering leader
- Industry-leading growth and shareholder value creation

## Sixth Orbit

#### 2024 onwards

 New growth vectors at the intersection of industries, tech, and geographies

#### Our deep-rooted Data and Al capabilities

- Building database indexes and other structures
- Performance tuning of databases
- Engineering of reporting & ETL tools
- Implementation & migration services for leading data products
- Early venture into big data
- API enablement & consumption for data platforms
- Domain-specific micro-vertical solutions with advanced analytics
- Comprehensive data platforms with ecosystem orchestration
- Machine learningled competency building
- Al integrated with our Digital Engineering prowess
- Al-powered Cloud, Security, and Automation



## ...powered by our 23,900+ employees spread across the globe





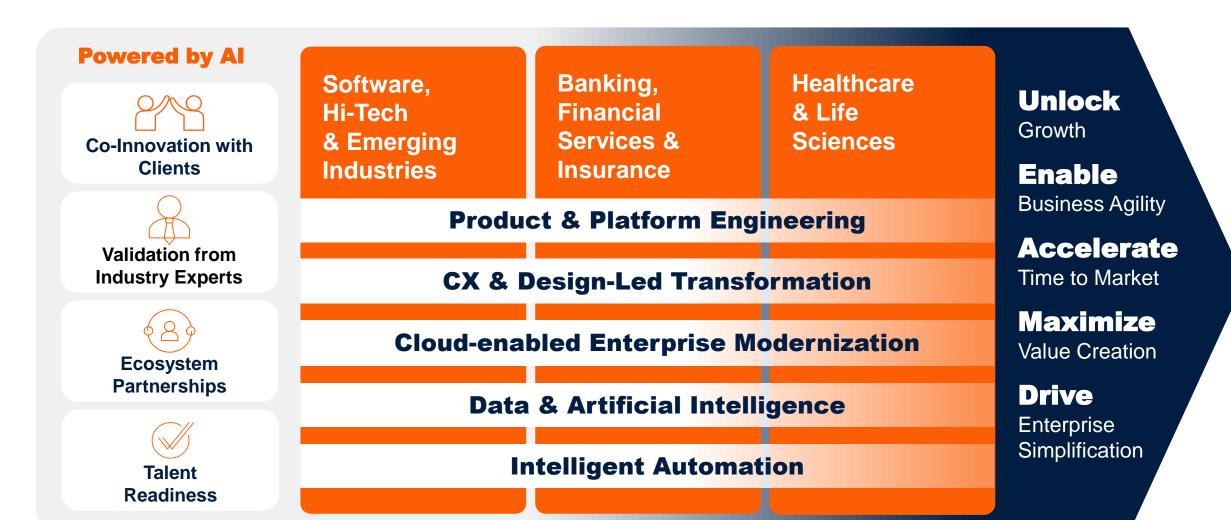
North America 2,778 Employees

Europe 280 Employees India
20,661
Employees

Rest of the World
222
Employees



## We are fortifying our Digital Engineering heritage...





## ...by pivoting to Al-led, platform-driven services approach...



### **Al for Technology**



#### **Al for Business**





#### **Platform-based Services**

- Al-driven engineering platform, enhancing software development lifecycle
- Released iAURA 2.0, featuring 20+ readyto-use agents
- Quality engineering capabilities, reducing testing cycles and accelerating delivery



#### **Strategic Big Bets**

- Expanding and strengthening existing Al capabilities
- Bolstering Al-powered contact centers and unified communications
- Scaling digital governance in data privacy,
   Al governance, and cybersecurity



#### **Scaling with Ecosystem**

- Strengthening collaboration with alliance partners
- Collaborating with partners to develop domains- and technology-specific agents
- Driving value through integrated platforms and shared expertise

#### Delivering services through platform for enhanced productivity, efficiency and quality

Offering cutting-edge services in product engineering, data, and cloud

Developing state-of-the-art generative and deterministic accelerators

Combining Digital Engineering heritage to unlock Al's limitless potential

Delivering value to our clients and increasing margin-per-employee



## ...through strengthening our IP, setting new benchmarks in AI-based innovation



## Filed for 20+ patents in core and emerging AI technologies

#### **Agentic Al**

Enable intelligent AI agents to solve complex challenges with efficient context management, memory integration, and persona-based behavior customization

#### **Repository-Level AI**

Deliver complete contextual understanding to transform software development with automated insights, dependency resolution, and prioritization

#### **Al-Core**

Revolutionize system performance, scalability, and cost-effectiveness to address challenges in AI and SDLC for optimized workflows

#### **Personalized AI**

Create secure, tailored customer insights and recommendations for personalization and precision while ensuring data privacy

#### **Productivity Measurement**

Provide actionable insights through enhanced measurement for improved team performance and technological readiness for continuous improvement



## We are helping market leaders transform their industries

#### **Software & Hi-Tech**



7 of 10

Top Global Technology
Companies

## Banking, Financial Services & Insurance



3 of 5
Largest Banks
in both
US & India

3 of 5
Top Global
FinTech
Companies

#### **Healthcare & Life Sciences**



8 of 10

Top SIMD\* Companies 4 of 10

Top Pharmaceutical
Companies

4 of 10

Top Health Providers & Payors

4 of 10

Top Clinical Research Organizations

12 of 30 N

**Most Innovative Global Companies** 

As rated by Boston Consulting Group



## We are the "Ecosystem Orchestrator of Choice" for our clients



Gold Partner & Direct CSP with **7,635+** technologists

4,600+ Certifications



Premier Partner with **2,830+** technologists

1,750+ Certifications



Premier Partner with 1,725+ technologists

2,050+ Certifications



Global Summit Partner with **2,075+** technologists

9,500+ Certifications



Platinum Business
Partner with **2,160+**technologists

750+ Certifications\*

#### Our 360° Strategic Alignment

As an Al-led
Transformation Partner
Bringing in platform-led services
approach

## As an Engineering Partner

Bringing in deep technical expertise and knowledge

## As a Solutions Partner

Bringing in customizable solutions

## As a GTM Partner

Bringing in customer understanding and implementation expertise

## **18,650+** Total Certifications

All certification numbers are as per partner portals

\*IBM badges



## We launched Contract Assist using Microsoft 365 Copilot, enhancing efficiency

Prominently featured in Satya Nadella's keynote at the Microsoft Al Tour

## Al-driven Solution to Streamline Contract Management

#### **Key benefits of ContractAssIst include:**

- Simplified workflows, enhanced collaboration, and reduced operational complexity, enabling enterprises to achieve greater efficiency and optimize costs
- Deep integration with Microsoft technologies and ability to deliver meaningful, timely intelligence
- Al-powered chatbot enables conversational queries and offers intelligent suggestions, reducing delays and optimizing processes

**Read more** 





"Our collaboration with Persistent leverages the transformative power of AI to drive innovation across industries, including contract management. Contract AssIst, built on Microsoft Azure and powered by Microsoft 365 Copilot and Microsoft Teams, integrates Microsoft's technology with Persistent's platform-driven approach to deliver intelligent, secure, and efficient solutions. Together, we are empowering businesses across the globe to modernize operations, improve collaboration, and achieve operational excellence."

#### Sangita Singh

General Manager, ITES, Microsoft India and South Asia



## We introduced Pi-OmniKG with Google Cloud, accelerating biomedical research

## **Advanced Al-powered Knowledge Graph Solution**

"Omni" signifies the ability to universally handle diverse data, and "KG" stands for Knowledge Graphs powered by GenAl. Key benefits of Pi-OmniKG include:

- Empowering HCLS organizations to accelerate biomedical research, streamline data mining processes, and deliver insights with greater speed and accuracy
- Modernizing data integration processes, creates a holistic knowledge base to decipher complex relationships, allowing researchers to make faster, evidence-based decisions.
- Seamlessly integrating diverse data types, files, and sources from public and private datasets, creating a unified knowledge base.

**Read more** 

"Pi-OmniKG, powered by Google Cloud's GenAl capabilities, showcases how Al can empower organizations to drive faster discoveries, bring therapies to market sooner, and advance global healthcare innovation. This collaboration with Persistent underscores our shared commitment to enabling breakthroughs in life sciences."



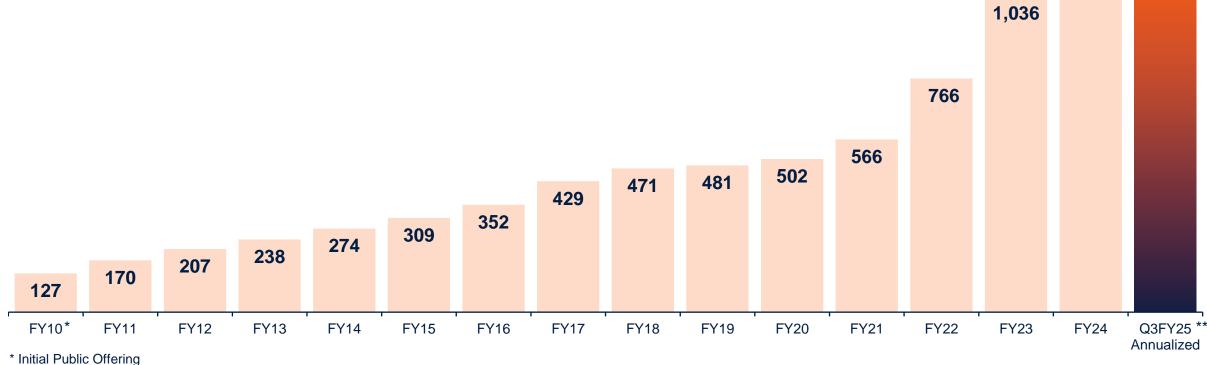
Shweta Maniar
Global Leader, Healthcare & Life Sciences
Solutions & Strategy
Google Cloud



## We continue to build on our long-term growth journey...







© 2025 Persistent Systems



Revenue in \$M

1,441

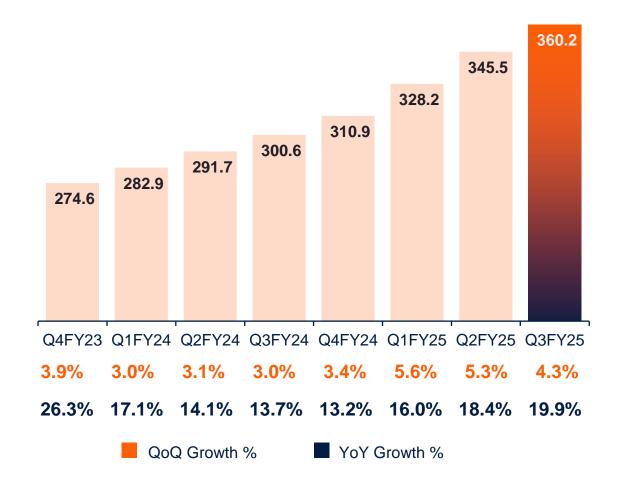
1,186

<sup>\*\* 4</sup> times current quarter revenue

### ...while delivering sustained profitable growth

Quarterly Revenue (\$M), % QoQ and % YoY Growth

#### **EBIT and PAT Margin %**





<sup>\*</sup> In Q1FY24, there was a one-time expense towards client events and employee gifts on account of achieving the \$1B revenue milestone, amounting to 1.5% of revenue



## We are witnessing steady performance across our industry segments...

We crossed \$100M+ in quarterly revenue for each of our industry verticals

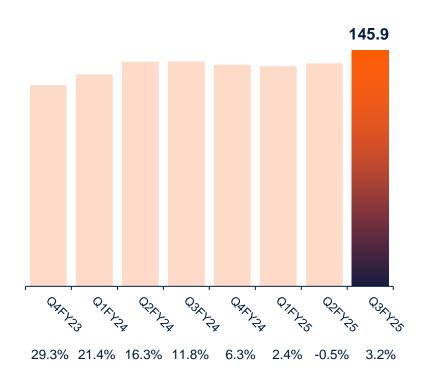
**Quarterly Revenue (\$M)** 

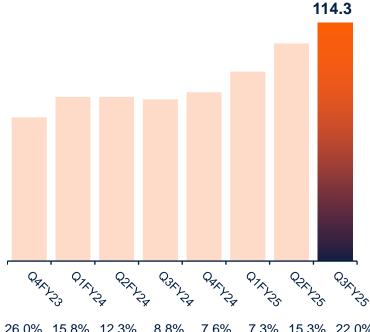


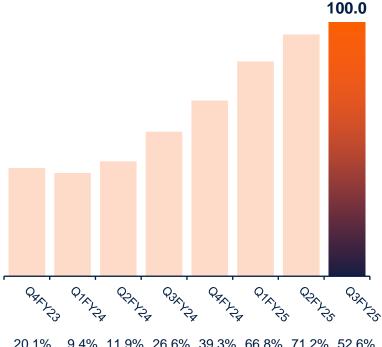
#### Software, Hi-Tech and **Emerging Industries**













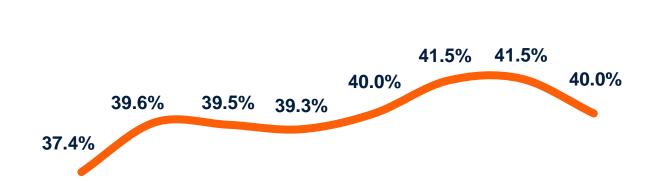
## ...by expanding our offerings and deepening our client relationships

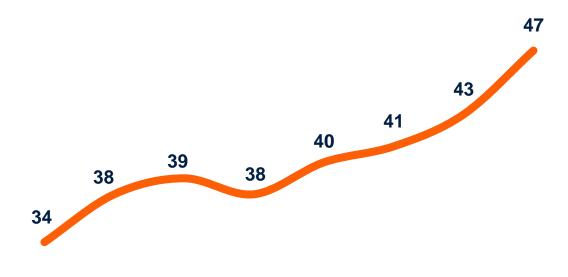
#### **Client Concentration**

#### **Large Client Count**

Top 10 clients as % of total revenue







Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24 Q1FY25 Q2FY25 Q3FY25

Q4FY23 Q1FY24 Q2FY24 Q3FY24 Q4FY24 Q1FY25 Q2FY25 Q3FY25



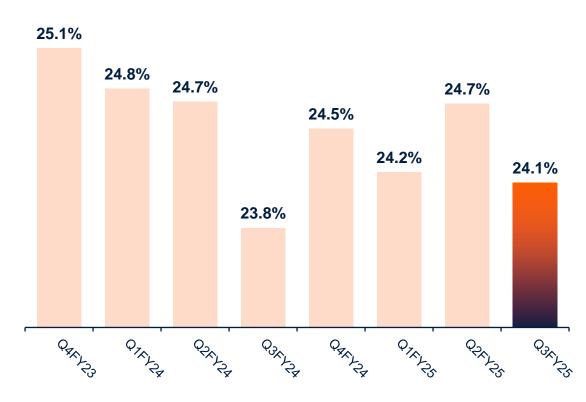
## We have delivered healthy return on capital and equity...

#### Return on Capital Employed (RoCE) Trend

#### Return on Equity (RoE) Trend



RoCE = TTM EBIT/Average of Net Assets excluding cash and cash equivalent at the beginning and end of TTM period



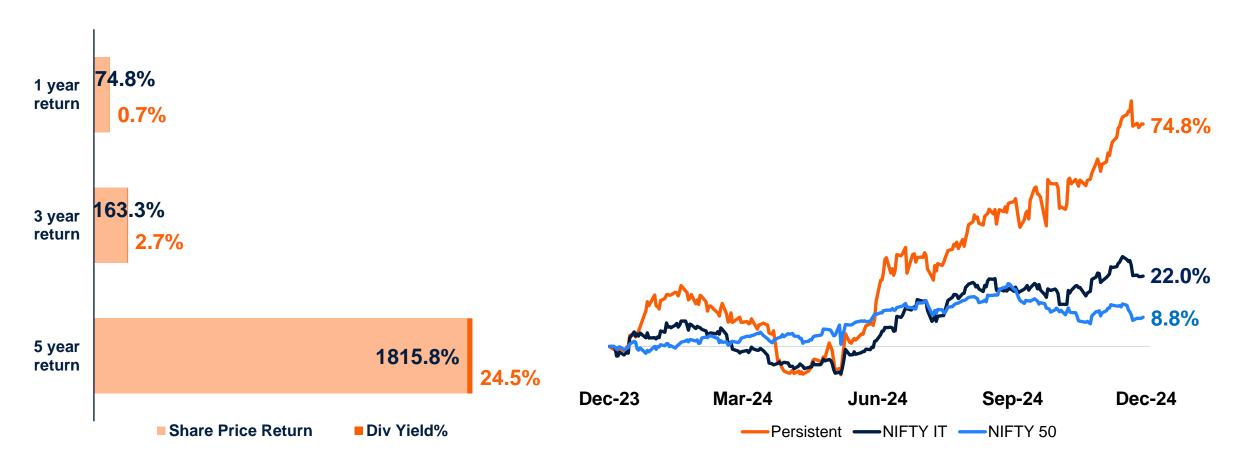
RoE = TTM PAT/Average of Net Worth at the beginning and end of TTM period



## ...creating industry-leading, long-term shareholder value

#### **Persistent Total Shareholder Return**

**Persistent 1-Year Stock Performance\*** 



<sup>\*</sup> Stock performance till December 31, 2024



## Sustainability and inclusivity are embedded in our long-term ESG goals

#### **Environment**

- Maintain carbon neutrality for scope 1 and 2 emissions and achieve SBTi-approved net-zero emission reduction targets by 2050
- 100% of electricity sourced from renewable sources



#### **Social Responsibility**

- Commitment to positively impact society through education, community development, and health programs
- Encourage inspired action from individuals and groups through the contribution of time and resources to build a better society



#### Governance

- Maintain best-in-class information governance to manage data privacy and security risks
- 100% compliance for code of conduct training



#### **Diversity**

- Build a more inclusive
   workplace by 2028 where people
   of all genders, ethnicities, sexual
   orientations, religions, and
   abilities are represented
- Achieve 35% women
   representation by 2030, with a
   focus on increasing women in
   senior management roles





## We are making meaningful impact and earning recognitions...

#### **Environment**

44%

Electricity sourced from renewable energy in India offices

25,000

Trees planted, taking the overall count to 121.035 trees

28.3%

Of treated wastewater in owned campuses is used within our facilities

99%

Waste recycled

## **BW BUSINESSWORLD**

Among the "Top 50 India's Most **Sustainable Companies**"

#### **Social Responsibility**

29,927

Lives impacted through **CSR** programs

8,118

Volunteers participated in ISR activities

11,388

Hours volunteered in ISR activities

#### Governance

99%

Completion of Code of Conduct training. Enhanced security controls by investing in advance security platforms like CNAAP, Cloud SIEM, etc. No data breaches reported in FY24

#### **Diversity**

**29.5%** Women in the workforce

**58** 

Specially-abled people

**12%** 

**Nationalities** 

Women in leadership roles

84,383

Participants in wellbeing initiatives

8.2/10

Employee Satisfaction Score (ESAT) eNPS

90%

Employees participating in learning with 72 average learning hours per person

Note: The achievement figures above have been audited based on FY24 data

Read our FY24 ESG report







### ... and we were included in the coveted Dow Jones Sustainability World Index

Persistent Systems
Software

#### S&P Global CSA Score 2024

A key component of the S&P Global ESG Score

85 /100

As of October 1, 2024.

The S&P Global Corporate Sustainability Assessment (CSA) Score is the S&P Global ESG Score without the inclusion of any modelling approaches. S&P Global ESG Scores cannot be compared across industries. They measure a company's sustainability performance relative to industry counterparts. Learn more at spglobal.com/esg/scores

S&P Global



## Setting High Standards in Sustainability and Corporate Responsibility

We were included in the Dow Jones Sustainability Indices on December 16, 2024. This significant achievement places us among the global leaders and underscores our commitment to:

- Environmental sustainability and our dedication to advancing clients' environmental goals through innovative and impactful solutions
- Upholding our core values through a strong focus on Diversity, Equity, Inclusion (DEI), and social responsibility, which drive our growth strategy
- Strong corporate governance, unwavering transparency, and ethical business practices that foster trust and integrity in all we do



## Performance Highlights



"We recorded our 19<sup>th</sup> sequential quarter of revenue growth, with 4.3% Q-o-Q and 19.9% Y-o-Y increase — highlighting the strength of our Al-led, platform-driven services strategy. We also declared an interim dividend of ₹20 per share.

This quarter, we achieved several significant milestones, including winning the prestigious 2024 ISG Star of Excellence™ Overall Award based on the voice of the customer, demonstrating our ability to re(AI)magine their businesses.

Reaffirming our commitment to developing innovative solutions based on our own IP, we filed 20+ patents related to SASVA™, our AI-powered software development platform. Additionally, our co-developed ContractAssIst solution, built leveraging Microsoft 365 Copilot, was shortlisted by Microsoft and acknowledged by its CEO, Satya Nadella, during his recent Microsoft AI Tour.

We were awarded AA+ (Stable) credit rating by ICRA, recognizing our strong financial profile, experienced leadership, robust capital structure, and well-established customer relationships. Finally, our inclusion in the Dow Jones Sustainability World Index highlights our commitment to embedding sustainability into our operations.

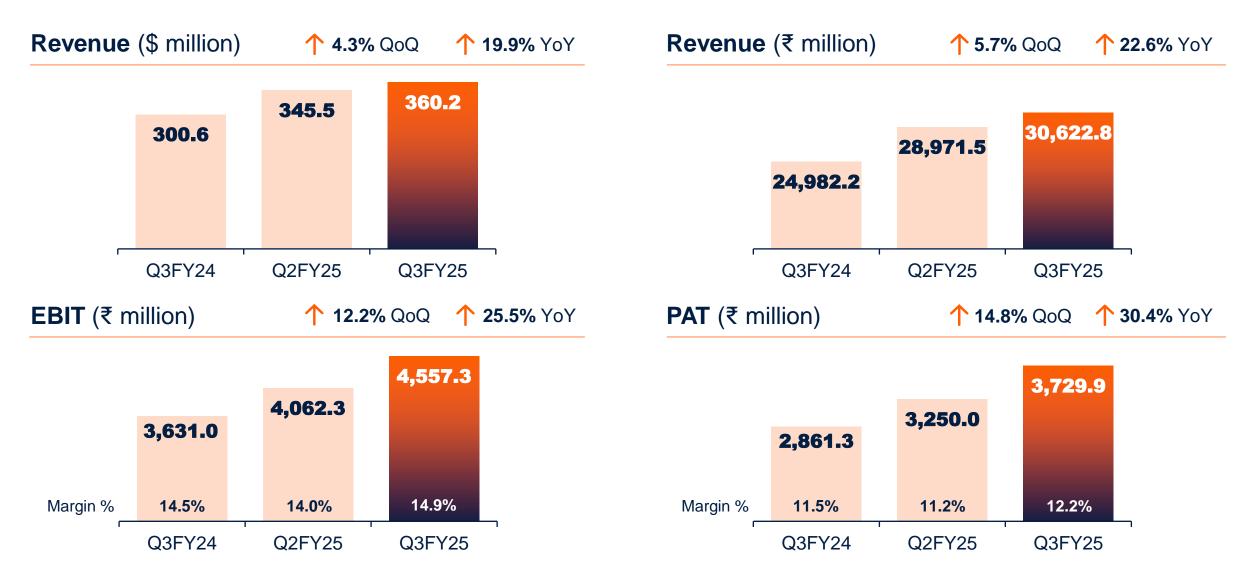
These achievements underscore our passion for driving innovation and delivering meaningful value to our clients and stakeholders, while fostering sustainable practices across our business."

#### **Sandeep Kalra**

Chief Executive Officer and Executive Director

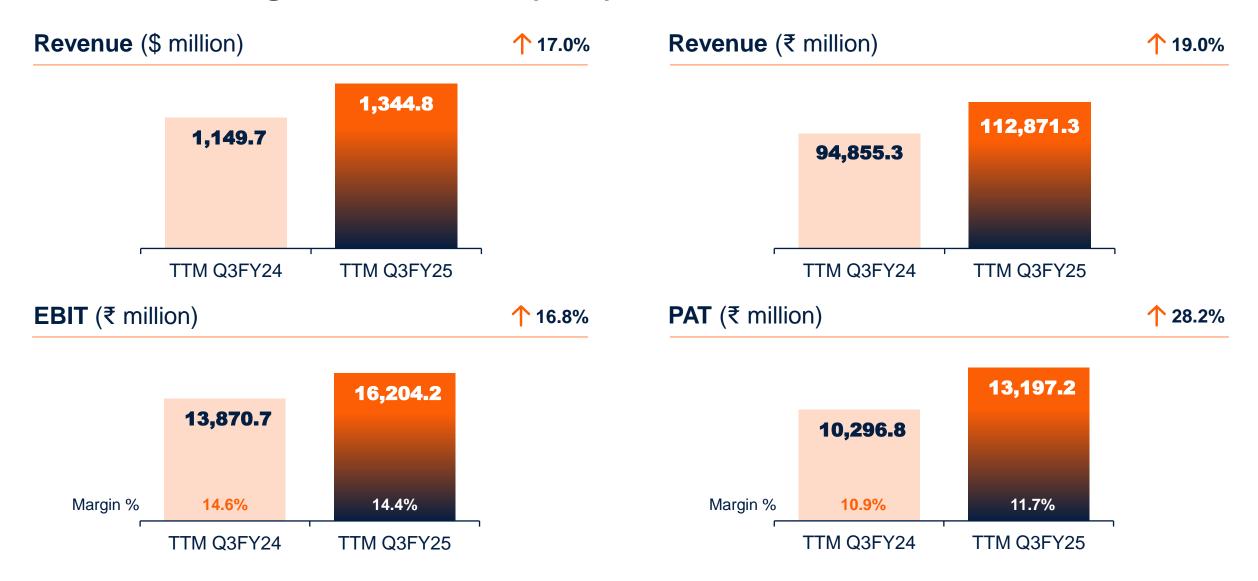


#### Q3 FY25: QoQ and YoY Financial Performance



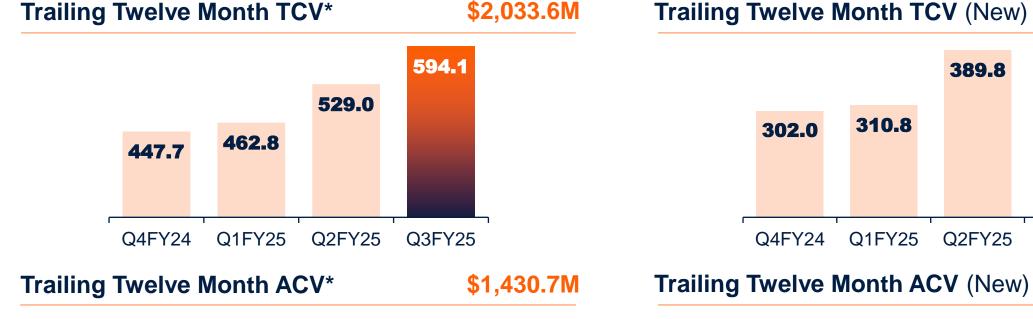


## **Q3 FY25: Trailing Twelve Months (TTM) Performance**

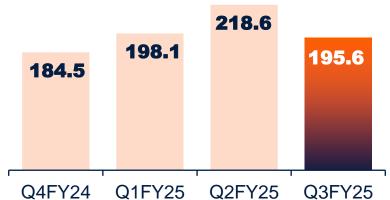




## **Q3 FY25: TCV and ACV Bookings**







\*Includes renewals & new bookings



\$1,336.3M

\$796.8M

333.6

**Q3FY25** 

## Q3 FY25: Key Wins

#### Software, Hi-Tech & **Emerging Industries**



Modernizing product development with SASVA™ to boost annual recurring revenue and optimize R&D costs for one of the UK's leading business software providers

Leveraging Al-led engineering to boost product management, security, and revenue for a leading observability and IT software provider

Streamlining data management with iAURA to modernize the core Facility Management platform for a leading food services and facilities management company

#### **Banking, Financial** Services & Insurance



Leveraging SASVA™ to modernize legacy systems, reduce technology debt, and improve developer productivity for a USbased financial services company

Revamping enterprise gateway services for enhanced scalability, efficiency, and realtime authorization with low latency for a leading global payment technology company

Automating insurance and claims processes and developing innovative solutions using **GenAl** to maximize return on investment for a US-based insurance company

#### **Healthcare & Life Sciences**



Transforming the patient care and pharmacy platform to enhance patient experience, reduce technology debt, and improve business agility for a leading healthcare and health insurance company

Replacing the legacy contract management system with a revenue management solution to reduce license costs and enhance performance for a global leader in healthcare solutions

Enabling migration from MuleSoft to Azure with SASVA™ to drive operational efficiency for a global leader in life sciences analytics and technology solutions





## **Shareholder Update: Dividend Declaration**



The Board of Directors declared an Interim Dividend of ₹20 per share\* on the face value of ₹5 each for the Financial Year 2024-25.

\*Compared to interim dividend of ₹16 in FY24

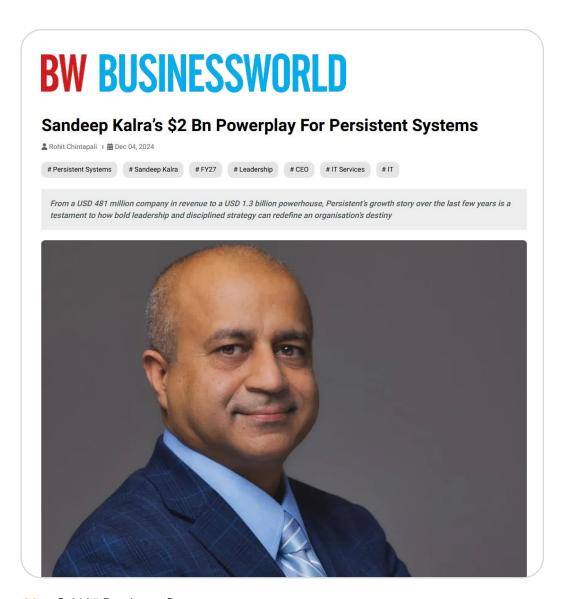




Our Founder and Chairman, Dr. Anand Deshpande, has been inducted as a Fellow of the Indian National Academy of Engineering



### Our CEO featured for his bold leadership and disciplined strategy



## **Acknowledges Al-first Approach Powering Growth Momentum**

#### The feature highlights Persistent's:

- Dedicated focus on two pivotal domains: Al for Technology and Al for Business, aiming to weave Al seamlessly across all verticals
- Emphasis on verticals and micro-verticals, allowing the Company to cater to specific client needs with precision
- Hallmark capabilities in software engineering and product development to offer cutting-edge solutions
- Forward-looking vision of pivoting to "services as software" model, leveraging platforms and IP to deliver outcome-based services



### Awarded at 24<sup>th</sup> ICSI National Awards for Excellence in Corporate Governance



# **Applauded for Excellence in Corporate Governance and Sustainability Practices**

The recognition from the Institute of Company Secretaries of India (ICSI) highlights Persistent's dedication to upholding the highest standards in corporate governance, compliance, sustainability, and ethical practices, ensuring transparency and accountability across all levels of our organization.

#### We received awards in the below categories:

- Business Responsibility and Sustainability Award (Service Sector)
- Best Governed Company (Listed Segment: Medium Category)
- Governance Professional of the Year Award Amit Atre, Company Secretary



#### Won 2024 ISG Star of Excellence™ Awards based on the voice of the customer









"Congratulations to Persistent Systems for earning top honors in the ISG Star of Excellence™ program 2024, including the prestigious Overall Award. They have received exceptional customer satisfaction across CX pillars, technologies, regions, and industries...Persistent Systems has risen to this challenge, achieving the highest satisfaction in the "People and Cultural Fit" CX pillar and earning recognition as the "Most Adaptable Partner" by clients. These accolades highlight Persistent Systems' ability to foster deep, value-driven partnerships and deliver unparalleled client experiences."



Jan Erik Aase
Partner and Principal Analyst-Global Head
ISG Provider Lens

Only provider in 2024 to win in 4 different categories



### Named a Leader in 2024 ISG Provider Lens™ Generative AI Services (Global)





## **Leveraging GenAl to Help Clients Unlock Transformative Opportunities**

We were recognized for Strategy & Consulting Services and Development & Deployment Services among Midsize Providers:

- Ability to empower enterprises with tailored AI strategies, advanced engineering practices, and comprehensive AI solutions
- Strength in guiding clients from initial exploration to strategic deployment
- Deep AI expertise coupled with modern engineering practices to develop and deploy AI solutions securely and efficiently

**Read more** 



"Persistent Systems stands out in the GenAl market with a **robust suite of specialized platforms** such as SASVA, iAURA, and investments like GenAl Hub tailored to enhance productivity, agility, and innovation across industries and use cases. Persistent's approach is further enriched by **Al visioning and composable Al blueprinting services**, which help enterprises visualize transformative GenAl use cases with repeatable, scalable templates to streamline new deployments."

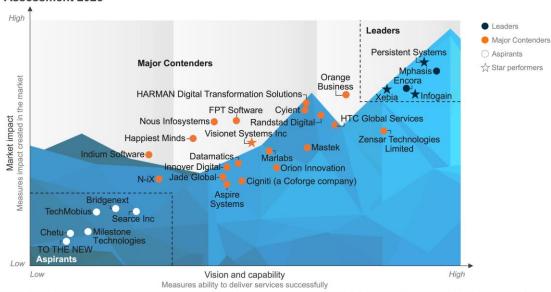
Gowtham Sampath
Assistant Director and Principal Analyst, ISG



## Ranked as a Leader in Everest Group Data & AI (D&AI) Services for Mid-market Enterprises PEAK Matrix<sup>®</sup> Assessment 2025



Everest Group Data and AI (D&AI) Services for Mid-market Enterprises PEAK Matrix® Assessment 2025<sup>1,2,3</sup>



1 Assessments for, Martabs, FPT Software, To The New, TechMobius exclude service provider inputs on this study, and are based on Everest Group's estimates that leverage its proprietary Transaction Intelligence (TI) database, ongoing coverage of sen-providers' public disclosures, and interaction with buyers. For these companies, Everents Group's data less complete 2 Encora, Orange Business, Happiest Minds, Nous Infosystems, N-IX, Milestone Technologies, Chetu, and Bridgenext are new entrants on the D&AI Services for Mid-market Enterprises PEAK Martix® and have therefore not been considered for the Star Performer title

3 Analysis for Cigniti is based on capabilities before its acquisition by Coforge Source: Everest Group (2024)

This assessment has been licensed to Persistent Systems





"Persistent Systems brings comprehensive solutions across the data and AI lifecycle, enabling it to address diverse client needs effectively. Its robust portfolio of proprietary IP and next-generation technology assets, coupled with a strong technology partnership ecosystem, positions it strongly to drive innovation in the strategically critical area of AI and generative AI. Its substantial investments in talent readiness for next-gen AI and data technologies have also been highly appreciated by its referenced clients. Together, these capabilities have earned Persistent Systems recognition as both a Leader and a Star Performer in Everest Group's Data and AI (D&AI) Services for Mid-market Enterprises PEAK Matrix® Assessment 2025."





## Recognized at the 16th TISS LeapVault CLO Awards in four categories



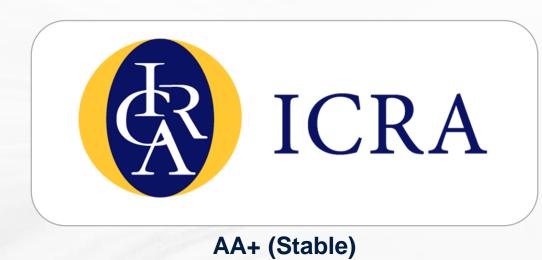
## Awarded for Our Stateof-the-Art Learning and Development Initiatives

#### We were recognized for:

- Best Corporate University (Gold)
- L&D Team of the Year (Silver)
- Best Employee Engagement Program (Silver)
- Best Chief Learning Officer of the Year (Silver)- Manoj Apte



### Awarded AA+ (Stable) credit rating by ICRA, signifying strong financial health



# **Reflects Financial Stability and Strong Growth Fundamentals**

ICRA Limited (ICRA) is an Indian independent and professional investment information and credit rating agency. The drivers behind this strong rating include:

- Strong financial profile characterized by robust capital structure and liquidity position
- Strong revenue growth and a healthy order book position provide revenue visibility
- Experienced management team, with an established track record
- Well-established relationships with a strong customer base present across varied industries and verticals

**Read more** 





## **Sequential Q3 FY25 vs Q2 FY25**

| Particulars (₹ M, unless otherwise stated) | Q3FY25   | Q2FY25   | Change QoQ | % of Sales<br>Q3FY25 | % of Sales<br>Q2FY25 |
|--|----------|----------|------------|----------------------|----------------------|
| Revenue (\$ M)                             | 360.2    | 345.5    | 4.3%       |                      |                      |
| Avg. Exchange Rate ₹ / US\$                | 85.0     | 83.9     | 1.4%       |                      |                      |
| Revenue                                    | 30,622.8 | 28,971.5 | 5.7%       |                      |                      |
|  |          |          |            |                      |                      |
| Total Direct costs                         | 20,000.4 | 19,294.0 | 3.7%       | 65.3%                | 66.6%                |
| Gross Profit                               | 10,622.5 | 9,677.5  | 9.8%       | 34.7%                | 33.4%                |
| Sales & Marketing Expenses                 | 2,492.4  | 2,386.5  | 4.4%       | 8.1%                 | 8.2%                 |
| Admin & Other Expenses                     | 2,751.7  | 2,483.8  | 10.8%      | 9.0%                 | 8.6%                 |
| Total SGA                                  | 5,244.1  | 4,870.3  | 7.7%       | 17.1%                | 16.8%                |
| EBITDA                                     | 5,378.4  | 4,807.3  | 11.9%      | 17.6%                | 16.6%                |
| Depreciation                               | 242.4    | 226.9    | 6.8%       | 0.8%                 | 0.8%                 |
| Amortization                               | 578.8    | 518.1    | 11.7%      | 1.9%                 | 1.8%                 |
| EBIT                                       | 4,557.3  | 4,062.3  | 12.2%      | 14.9%                | 14.0%                |
| Other Income / (Loss)                      | 118.4    | 176.9    | -33.1%     | 0.4%                 | 0.6%                 |
| Exchange Gain/(Loss)                       | 144.7    | 106.0    | 36.6%      | 0.5%                 | 0.4%                 |
| PBT  | 4,820.4  | 4,345.2  | 10.9%      | 15.7%                | 15.0%                |
| Tax  | 1,090.5  | 1,095.2  | -0.4%      | 3.6%                 | 3.8%                 |
| PAT  | 3,729.9  | 3,250.0  | 14.8%      | 12.2%                | 11.2%                |
| EPS (₹)                                    | 24.3     | 21.2     | 14.6%      |                      |                      |
|  |          |          |            |                      |                      |



## YoY Comparison Q3 FY25 vs Q3 FY24

| Particulars (₹ M, unless otherwise stated) | Q3FY25   | Q3FY24   | Change YoY | % of Sales<br>Q3FY25 | % of Sales<br>Q3FY24 |
|--|----------|----------|------------|----------------------|----------------------|
| Revenue (\$ M)                             | 360.2    | 300.6    | 19.9%      |                      |                      |
| Avg. Exchange Rate ₹ / US\$                | 85.0     | 83.1     | 2.3%       |                      |                      |
| Revenue (₹ M)                              | 30,622.8 | 24,982.2 | 22.6%      |                      |                      |
|  |          |          |            |                      |                      |
| Total Direct costs                         | 20,000.4 | 16,539.1 | 20.9%      | 65.3%                | 66.2%                |
| Gross Profit                               | 10,622.5 | 8,443.0  | 25.8%      | 34.7%                | 33.8%                |
| Sales & Marketing Expenses                 | 2,492.4  | 2,042.90 | 22.0%      | 8.1%                 | 8.2%                 |
| Admin & Other Expenses                     | 2,751.7  | 1,981.8  | 38.8%      | 9.0%                 | 7.9%                 |
| Total SGA                                  | 5,244.1  | 4,024.7  | 30.3%      | 17.1%                | 16.1%                |
| EBITDA                                     | 5,378.4  | 4,418.3  | 21.7%      | 17.6%                | 17.7%                |
| Depreciation                               | 242.4    | 303.2    | -20.1%     | 0.8%                 | 1.2%                 |
| Amortization                               | 578.8    | 484.1    | 19.6%      | 1.9%                 | 1.9%                 |
| EBIT                                       | 4,557.3  | 3,631.0  | 25.5%      | 14.9%                | 14.5%                |
| Other Income / (Loss)                      | 118.4    | 181.1    | -34.6%     | 0.4%                 | 0.7%                 |
| Exchange Gain/(Loss)                       | 144.7    | 80.9     | 78.9%      | 0.5%                 | 0.3%                 |
| PBT  | 4,820.4  | 3,893.0  | 23.8%      | 15.7%                | 15.6%                |
| Tax  | 1,090.5  | 1,031.7  | 5.7%       | 3.6%                 | 4.1%                 |
| PAT  | 3,729.9  | 2,861.3  | 30.4%      | 12.2%                | 11.5%                |
| EPS (₹)                                    | 24.3     | 18.9     | 28.4%      |                      |                      |



# **YoY Comparison 9 Months FY25 vs 9 Months FY24**

| Particulars (₹ M, unless otherwise stated) | 9M FY25  | 9M FY24  | Change YoY | % of Sales 9M FY25 | % of Sales<br>9M FY24 |
|--|----------|----------|------------|--------------------|-----------------------|
| Revenue (\$ M)                             | 1,033.9  | 875.2    | 18.1%      |                    |                       |
| Avg. Exchange Rate ₹ / US\$                | 84.1     | 82.6     | 1.8%       |                    |                       |
| Revenue (₹ M)                              | 86,966.1 | 72,310.6 | 20.3%      |                    |                       |
| Total Direct costs                         | 57,623.0 | 47,944.8 | 20.2%      | 66.3%              | 66.3%                 |
| Gross Profit                               | 29,343.1 | 24,365.8 | 20.4%      | 33.7%              | 33.7%                 |
| Sales & Marketing Expenses                 | 7,211.4  | 5,856.6  | 23.1%      | 8.3%               | 8.1%                  |
| Admin & Other Expenses                     | 7,393.8  | 5,809.9  | 27.3%      | 8.5%               | 8.0%                  |
| Total SGA                                  | 14,605.2 | 11,666.4 | 25.2%      | 16.8%              | 16.1%                 |
| EBITDA                                     | 14,737.8 | 12,699.4 | 16.1%      | 16.9%              | 17.6%                 |
| Depreciation                               | 680.8    | 887.9    | -23.3%     | 0.8%               | 1.2%                  |
| Amortization                               | 1,597.3  | 1,406.7  | 13.5%      | 1.8%               | 1.9%                  |
| EBIT                                       | 12,459.8 | 10,404.9 | 19.7%      | 14.3%              | 14.4%                 |
| \$1B celebration expenses                  | -        | (486.2)  | -100.0%    | 0.0%               | -0.7%                 |
| Other Income / (Loss)                      | 467.8    | 501.9    | -6.8%      | 0.5%               | 0.7%                  |
| Exchange Gain/(Loss)                       | 243.4    | 100.5    | 142.2%     | 0.3%               | 0.1%                  |
| PBT  | 13,171.0 | 10,521.1 | 25.2%      | 15.1%              | 14.5%                 |
| Tax  | 3,127.0  | 2,739.4  | 14.1%      | 3.6%               | 3.8%                  |
| PAT  | 10,044.0 | 7,781.7  | 29.1%      | 11.5%              | 10.8%                 |
| EPS (₹)                                    | 65.6     | 51.7     | 26.8%      |                    |                       |
|  |          |          |            |                    |                       |



### **Balance Sheet**

| Particulars (₹ M)         | As on<br>December 31, 2024 | As on<br>March 31, 2024 | As on December 31, 2023 |
|---------------------------|----------------------------|-------------------------|-------------------------|
| Assets                    |                            |                         |                         |
| PPE and Intangible Assets | 24,968.5                   | 22,550.0                | 22,961.7                |
| Non-Current Assets        | 5,155.9                    | 4,632.8                 | 3,944.5                 |
| Cash and Investments      | 19.646.3                   | 18,380.1                | 18.471.6                |
| Other Current Assets      | 36,451.5                   | 28,613.4                | 26,886.4                |
| Total                     | 86,222.2                   | 74,176.3                | 72,264.2                |
| Equity and Liabilities    |                            |                         |                         |
| Equity                    | 61,037.8                   | 49,577.1                | 48,331.2                |
| Non-Current Liabilities   | 2,702.2                    | 2,420.5                 | 2,863.8                 |
| Current Liabilities       | 22,482.2                   | 22,178.7                | 21,069.2                |
| Total                     | 86,222.2                   | 74,176.3                | 72,264.2                |
|                           |                            |                         |                         |





|         |                                  | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24    | FY23    |
|---------|----------------------------------|--------|--------|--------|--------|--------|---------|---------|
|         | Revenue from Operations, \$M     | 360.2  | 345.5  | 328.2  | 310.9  | 300.6  | 1,186.0 | 1,036.0 |
|         | % QoQ growth                     | 4.3%   | 5.3%   | 5.6%   | 3.4%   | 3.0%   |         |         |
|         | % QoQ growth (constant currency) | 4.6%   | 5.1%   | 5.6%   | 3.4%   | 3.1%   |         |         |
| Revenue | % YoY growth                     | 19.9%  | 18.4%  | 16.0%  | 13.2%  | 13.7%  | 14.5%   | 35.3%   |
|         | Revenue from Operations, ₹M      | 30,623 | 28,972 | 27,372 | 25,905 | 24,982 | 98,216  | 83,506  |
|         | % QoQ growth                     | 5.7%   | 5.8%   | 5.7%   | 3.7%   | 3.6%   |         |         |
|         | % YoY growth                     | 22.6%  | 20.1%  | 17.9%  | 14.9%  | 15.2%  | 17.6%   | 46.2%   |

|     |                 | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24 | FY23 |
|-----|-----------------|--------|--------|--------|--------|--------|------|------|
| DSO | Days (Billed)   | 64     | 68     | 67     | 63     | 66     | 63   | 68   |
|     | Days (Unbilled) | 22     | 24     | 25     | 21     | 21     | 21   | 17   |



|                          |   | Q3FY25          | Q2FY25                 | Q1FY25                 | Q4FY24                 | Q3FY24              | FY24              | FY23              |
|--------------------------|---|-----------------|------------------------|------------------------|------------------------|---------------------|-------------------|-------------------|
|                          | BFSI                                    | 31.7%           | 31.5%                  | 30.8%                  | 30.7%                  | 31.2%               | 31.9%             | 32.9%             |
| Segment                  | Healthcare & Life Sciences              | 27.8%           | 27.8%                  | 26.7%                  | 24.2%                  | 21.8%               | 21.0%             | 19.7%             |
| Revenue Mix              | Software, Hi-Tech & Emerging Industries | 40.5%           | 40.7%                  | 42.5%                  | 45.1%                  | 47.0%               | 47.1%             | 47.4%             |
|                          | Total                                   | 100.0%          | 100.0%                 | 100.0%                 | 100.0%                 | 100.0%              | 100.0%            | 100.0%            |
|                          |   |                 |                        |                        |                        |                     |                   |                   |
|                          |   |                 |                        |                        |                        |                     |                   |                   |
|                          |   | Q3FY25          | Q2FY25                 | Q1FY25                 | Q4FY24                 | Q3FY24              | FY24              | FY23              |
|                          | North America                           | Q3FY25<br>80.5% | <b>Q2FY25</b><br>81.3% | <b>Q1FY25</b><br>80.7% | <b>Q4FY24</b><br>80.1% | <b>Q3FY24</b> 79.7% | <b>FY24</b> 79.6% | <b>FY23</b> 78.0% |
| Geography                | North America Europe                    |                 |                        |                        |                        |                     |                   |                   |
| Geography<br>Revenue Mix |   | 80.5%           | 81.3%                  | 80.7%                  | 80.1%                  | 79.7%               | 79.6%             | 78.0%             |
|                          | Europe                                  | 80.5%<br>8.2%   | 81.3%<br>7.9%          | 80.7%<br>7.8%          | 80.1%<br>7.8%          | 79.7%<br>8.9%       | 79.6%<br>9.0%     | 78.0%<br>9.0%     |



| Active        |                 | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24  | FY23  |
|---------------|-----------------|--------|--------|--------|--------|--------|-------|-------|
| Clients       | Clients Billed* | 383    | 379    | 374    | 382    | 375    | 390   | 358   |
|               |                 | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24  | FY23  |
| Davision      | Top 5           | 30.8%  | 31.4%  | 30.7%  | 29.2%  | 28.0%  | 27.7% | 27.0% |
| Revenue       | Top 10          | 40.0%  | 41.5%  | 41.5%  | 40.0%  | 39.3%  | 39.0% | 36.7% |
| Concentration | Top 20          | 50.9%  | 52.1%  | 51.9%  | 51.1%  | 51.4%  | 50.1% | 47.8% |
|               | Top 50          | 67.4%  | 67.9%  | 67.8%  | 67.3%  | 66.7%  | 64.9% | 62.9% |
|               |                 | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24  | FY23  |
|               | \$75M+          | 3      | 3      | 3      | 2      | 2      | 2     | 2     |
| Client        | \$50M - \$75M   | 1      | 1      | 1      | 1      | -      | 1     | -     |
|               | \$20M - \$50M   | 6      | 6      | 6      | 7      | 9      | 7     | 7     |
| Engagement    | \$10M - \$20M   | 12     | 11     | 9      | 7      | 5      | 7     | 8     |
| Size          | \$5M – \$10M    | 25     | 22     | 22     | 23     | 22     | 23    | 17    |
|               | \$1M – \$5M     | 142    | 141    | 137    | 138    | 138    | 138   | 126   |
|               | Total \$1M+     | 189    | 184    | 178    | 178    | 176    | 178   | 160   |

Persistent

|                   |                                | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24   | FY23   |
|-------------------|--------------------------------|--------|--------|--------|--------|--------|--------|--------|
| People<br>Numbers | Technical                      | 22,407 | 21,675 | 21,866 | 22,224 | 21,738 | 22,224 | 21,295 |
|                   | Sales and Business Development | 489    | 492    | 510    | 484    | 465    | 484    | 414    |
| Numbers           | Others                         | 1,046  | 1,070  | 1,143  | 1,142  | 1,133  | 1,142  | 1,180  |
|                   | Total                          | 23,941 | 23,237 | 23,519 | 23,850 | 23,336 | 23,850 | 22,889 |
|                   |                                | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24   | FY23   |
| <b>Effort Mix</b> | Global Delivery Centers        | 15.1%  | 15.8%  | 15.2%  | 14.8%  | 13.8%  | 13.6%  | 14.1%  |
|                   | India                          | 84.9%  | 84.2%  | 84.8%  | 85.2%  | 86.2%  | 86.4%  | 85.9%  |
| 114111 41         |                                | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24   | FY23   |
| Utilization       | Including Trainees             | 87.4%  | 84.8%  | 82.1%  | 80.0%  | 81.5%  | 80.1%  | 78.5%  |
| Attrition         |                                | Q3FY25 | Q2FY25 | Q1FY25 | Q4FY24 | Q3FY24 | FY24   | FY23   |
| Rate              | TTM Basis                      | 12.6%  | 12.0%  | 11.9%  | 11.5%  | 11.9%  | 11.5%  | 19.8%  |



Re(Al)magining<sup>™</sup>
the World

Persistent

